



MEMORANDUM

TO:

Patti Bridal, Chief Administrative Officer

FILE:

1830-02 (2024)

PC:

Elma Hamming, Director, Financial Services

DATE:

March 27, 2024

FROM:

Terry Martens, Manager, Financial Planning & Reporting

SUBJECT: 2024 PROJECTED RESERVE BALANCES

Administration reported on the 2023 year-end results at the March 25, 2024 regular Council meeting and indicated the 2024 projected reserve balances would be provided at the next Council meeting.

As of December 31, 2023, after consideration for the 2023 to 2024 Carryovers there was a total balance of \$76,799,994 available.

The 2024 budget included \$2,753,330 transferred from reserves for operating purposes, \$17,008,076 transferred to reserves, and \$30,302,239 transferred from reserves for one-time projects, leaving a remaining total reserve balance of \$60,752,501 available for future expenditures prior to inclusion of amendments.

This balance is approximately \$19.1 million higher than the projected total balance presented when the proposed 2024 budget was presented to Council in December. This is due to some year-end transfers to reserves being higher than expected; 2023 DCC additions; interest being applied to the Gas Tax Reserve, Statutory Reserves and DCC's; projects completed under budget – releasing some reserve commitments; and the postponement of the Kin Race Track Park project.

Subsequent to the Financial Plan bylaw adoption, there were Council resolutions up to the meeting of March 25, 2024 resulting in budget amendments. As of March 25, 2024, net budget amendments totalled \$16,044,057, leaving a remaining total reserve balance of \$44,708,444 which is comprised of the following:

	General Reserves	\$22,130,793
•	Sewer Reserves	\$ 5,384,152
•	Statutory Reserves	\$ 5,865,015
	Deferred Revenue	\$11,328,514

RECOMMENDATION:

THAT Council receive for information the memorandum titled "2024 Projected Reserve Balances" dated March 27, 2024 and respectfully submitted by the Manager, Financial Planning & Reporting.

Respectfully submitted:

Attachment 1 - Reserve Accounts Continuity Projections

Approved for the Agenda by the CAO

ATTACHMENT 1

RESERVE ACCOUNTS CONTINUITY PROJECTIONS

	ACTUAL			2024 APPROVED BUDGET			PROJECTED BALANCE	PROJECTED BALANCE		
	RESERVE BALANCES DEC 31/23	CARRYOVERS 2023 TO 2024	AVAILABLE BALANCES JAN 01/24	OPERATING		PROJECTS	BEFORE	YTD	WITH YTD	
				TRANSFERS OUT	TRANSFERS IN	TRANSFERS OUT	AMENDMENTS DEC 31/24	AMENDMENT	AMENDMENTS DEC 31/24	
								TOTAL		
OPERATING GROUP										
Abandoned Camp Reserve	10,661		10,661				10,661	0	10,661	
Emergency Planning	24,004		24,004				24,004	0	24,004	
Mural Maintenance	119,429	(92,163)	27,266	(10,000)	10,000		27,266	0	27,266	
Arts and Culture	20,982	\/ <i>\</i>	20,982	(==,===,			20,982	0	20,982	
	175,076	(92,163)	82,913	(10,000)	10,000	0		0	82,913	
TAX EQUALIZATION GROUP										
Insurance Proceeds	534,740		534,740				534,740	(534,740)	(0)	
Snow Removal	540,960		540,960				540,960	0	540,960	
Development Excess Revenue	3,831,957	(436,222)	3,395,735	(528,921)			2,866,814	(1,273,413)	1,593,401	
RCMP Contingency	2,075,740	, , ,	2,075,740	(512,806)			1,562,934	0	1,562,934	
Election	61,185		61,185	(//	30,000		91,185	0	91,185	
Legal Fees	200,000		200,000		,		200,000	0	200,000	
Salary	763,820		763,820				763,820	0	763,820	
COVID-19 Safe Restart Grant	244,352	(73,000)	171,352	(141,079)			30,273	(30,000)	273	
	8,252,754	(509,222)	7,743,532	(1,182,806)	30,000	0	6,590,726	(1,838,153)	4,752,573	
CAPITAL GROUP										
Data Processing	306,177	(306,177)	0				0	0	0	
Civic Buildings	296,189		296,189		30,465		326,654	0	326,654	
Casino Grant	4,165,462	(3,048,137)	1,117,325		1,950,000	(1,960,000)	1,107,325	(511,637)	595,688	
Vehicles & Equipment	2,972,788	(1,320,665)	1,652,123		884,796	(788,000	1,748,919	0	1,748,919	
Fire Apparatus Reserve	816,271		816,271		360,500	(1,200,000) (23,229)	0	(23,229)	
Fire Equipment Reserve	367,338	(60,000)	307,338		107,464	(105,000	309,802	0	309,802	
Infrastructure Reserve	7,202,078	(6,593,339)	608,739		7,219,373	(7,327,416	500,696	0	500,696	
Polson Park Reserve	89,291		89,291				89,291	0	89,291	
IS Equipment Reserve	943,883	(191,759)	752,124		324,165	(428,650)	647,639	0	647,639	
MFA Refund Res - General	109,080	(109,080)	0				0	0	0	
Fortis BC Gas LILO Bylaw	102,996		102,996				102,996	0	102,996	
RCMP Building Reserve	2,171,504	(98,849)	2,072,655				2,072,655	(2,000,000)	72,655	
Ice Plant Equipment	53,858		53,858		12,000		65,858	0	65,858	
Hesperia Landfill Reserve	397,993		397,993		100,000		497,993	0	497,993	
Recreation IT Equipment	30,385		30,385	(21,842)	21,755		30,298	0	30,298	

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	ACTUAL			2024 APPROVED BUDGET			PROJECTED BALANCE	PROJECTED BALANCE		
	RESERVE		AVAILABLE	OPERA	TING	PROJECTS	BEFORE	YTD	WITH YTD	
	BALANCES	CARRYOVERS	BALANCES	TRANSFERS	TRANSFERS	TRANSFERS	AMENDMENTS	AMENDMENT	AMENDMENTS	
	DEC 31/23	2023 TO 2024	JAN 01/24	OUT	IN	OUT	DEC 31/24	TOTAL	DEC 31/24	
D W. 1. 1. 2. 5	222.074	(250,000)	60.074		25 500		02.574	0	93,574	
Rec Vehicle & Equipment	328,074	(260,000)	68,074		25,500 1,902,817	(3,357,829)	93,574 2,630,751	0	2,630,751	
CWF Gas Tax	8,019,525	(3,933,762)	4,085,763		1,902,817	(3,337,623)	9,497,138	(4,000,000)	5,497,138	
Kin Race Track Park reserve	9,497,138		9,497,138				268,548	(4,000,000)	268,548	
Airport Reserve	268,548		268,548				214,007	0	214,007	
Cemetery Development Reserve	214,007 38,352,584	(15,921,768)	214,007 22,430,816	(21,842)	12,938,835	(15,166,895)	20,180,914	(6,511,637)	13,669,277	
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SPECIAL PURPOSE & LEGACY GROUP										
Affordable Housing	452,475		452,475		75,000		527,475	(32,822)	494,653	
Emergency Response	27,526	(27,526)	0				0	0	0	
Transit Expansion	1,948,751		1,948,751			(87,000)	1,861,751	(1,000,000)	861,751	
Hotel Tax	1,080,818		1,080,818	(337,455)	25,000		768,363	0	768,363	
Provincial Climate Action Deferred	396,075	99.5	396,075		208,000	(103,000)	501,075	(379,000)	122,075	
Climate Action Revolving Fund	803,339		803,339				803,339	0	803,339	
Ammonia Chloride Reserve	59,867		59,867	(1,200)			58,667	0	58,667	
Fortis BC Gas Lease Legacy	90,458		90,458				90,458	0	90,458	
Parks Reserve	168,902		168,902				168,902	0	168,902	
Extreme Wildfire	45,325		45,325				45,325	0	45,325	
Unexpended Uncommitted Balance	6,154,194	(508,612)	5,645,582	(220,000)		(756,000)	4,669,582	(3,765,395)	904,187	
Temporary Internal Borrowing (ALC)	(5,539)		(5,539)	(748,100)			(753,639)	0	(753,639)	
	11,222,191	(536,138)	10,686,053	(1,306,755)	308,000	(946,000	8,741,298	(5,177,217)	3,564,081	
BUDGET CARRYOVERS										
Budget Carry-Over General	654,152	(654,152)	0				0	0	0	
Heritage Program	22,439	(',',	22,439				22,439	0	22,439	
Special Projects	39,480		39,480				39,480	0	39,480	
	716,071	(654,152)	61,919	0	0	0		0	61,919	
TOTAL GENERAL RESERVES	58,718,676	(17,713,443)	41,005,233	(2,521,403)	13,286,835	(16,112,895	35,657,770	(13,527,007)	22,130,763	
CEMED						±)				
SEWER	4 070 024		1.070.034			(435,000	C3E C3.4	0	635,934	
MFA Refund Reserve - Sewer	1,070,934	/A 212 FC0\	1,070,934		2 677 244	, ,	•		4,137,797	
Sewer General	11,027,284	(4,212,568)	6,814,716		2,677,241	(5,354,160		0		
RDNO Dump Site	53,016		53,016				53,016	0	53,016	

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	ACTUAL		AVAILABLE VERS BALANCES	2024 APPROVED BUDGET			PROJECTED BALANCE	ı	PROJECTED BALANCE
	RESERVE			OPERATING		PROJECTS	BEFORE	YTD	WITH YTD
	BALANCES	CARRYOVERS		TRANSFERS	TRANSFERS	TRANSFERS	AMENDMENTS	AMENDMENT	AMENDMENTS
	DEC 31/23	2023 TO 2024	JAN 01/24	OUT	IN	OUT	DEC 31/24	TOTAL	DEC 31/24
Septage Facility	557,405		557,405				557,405	0	557,405
op to go to simily	12,708,639	(4,212,568)	8,496,071	0	2,677,241	(5,789,160)		0	5,384,152
TOTAL GENERAL									
& SEWER RESERVES	71,427,315	(21,926,011)	49,501,304	(2,521,403)	15,964,076	(21,902,055	41,041,922	(13,527,007)	27,514,915
STATUTORY RESERVES &									
DEFERRED REVENUE									
Highway Access to Water	1,008,449		1,008,449	0	0	0	1,008,449	0	1,008,449
Land Sale	498,920		498,920				498,920	0	498,920
Local Improvement	672,157	(5,067)	667,090			(200,000)	467,090	0	467,090
Parkland	287,754		287,754				287,754	0	287,754
Growing Communities Fund	10,003,383	(1,400,000)	8,603,383			(3,657,950	4,945,433	(2,517,050)	2,428,383
Works Contributions	2,215,807		2,215,807				2,215,807	0	2,215,807
Rec Facility Major Maint	953,167	(252,742)	700,425		1,044,000	(899,184	845,241	0	845,241
Rec Facility Operating	393,989	(64,811)	329,178				329,178	0	329,178
DCC Roads	4,455,450	(836,688)	3,618,762			(2,707,050	911,712	0	911,712
DCC Storm	2,235,986	(572,926)	1,663,060			(886,000	777,060	0	777,060
DCC Sewer Collection	1,786,859	(135,245)	1,651,614			(50,000	1,601,614	0	1,601,614
DCC Sewer Treatment	1,305,512		1,305,512	(231,927)			1,073,585	0	1,073,585
DCC Sewer Disposal	2,767,570		2,767,570				2,767,570	0	2,767,570
DCC City Parks	1,981,166		1,981,166				1,981,166	0	1,981,166
	30,566,169	(3,267,479)	27,298,690	(231,927)	1,044,000	(8,400,184) 19,710,579	(2,517,050)	17,193,529
TOTAL RESERVES									
& DEFERRED REVENUES	101,993,484	(25,193,490)	76,799,994	(2,753,330)	17,008,076	(30,302,239) 60,752,501	(16,044,057)	44,708,444